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UNITED STATES DISTRICT COURT  
CENTRAL DISTRICT OF CALIFORNIA

DIRECTORS GUILD OF AMERICA, )  
INC., JOELLE DOBROW, )  
LUTHER JAMES, LORRAINE )  
RAGLIN and CESAR TORRES, )  
Plaintiffs, )

v. )

WARNER BROTHERS, INC., )  
Defendant. )

CU  
NO. 83-4764-PAR  
MEMORANDUM OF DECISION  
AND ORDER

DIRECTORS GUILD OF AMERICA, )  
INC., BILL CRAIN, DICK LOOK, )  
SHARON MANN, SUSAN SMITMAN, )  
and FRANK ZUNIGA, )  
Plaintiffs, )

v. )

COLUMBIA PICTURES INDUSTRIES, )  
INC., )  
Defendant. )

CU  
NO. 83-8311-PAR

25 This is an action alleging employment discrimination in  
26 violation of Title VII of the Civil Rights Act of 1964, as  
27 amended, 42 U.S.C. §§ 2000e et seq and the Civil Rights Act of  
28 1866, 42 U.S.C. § 1981. Pursuant to Fed.R.Civ.P. 23(c), the

1 Directors Guild of America ("DGA") and the named individual  
2 plaintiffs move for an order certifying a class of plaintiffs  
3 which would consist of all women and racial minorities who have  
4 been or would be applicants for employment with defendants as  
5 Director, Assistant Director, Stage Manager, or Production  
6 Assistant but for defendants' discriminatory practices and  
7 reputation. The class would also include those women and racial  
8 minorities who are on a qualifications list for Unit Production  
9 Manager, First Assistant Director, and Second Assistant Director  
10 but who have not succeeded in gaining employment because of  
11 defendants' discriminatory practices and reputation.

12 In order to maintain a lawsuit as a class action, the  
13 plaintiffs must satisfy each of the four conjunctive criteria set  
14 forth in Fed.R.Civ.P. 23(a). Additionally, the action must fall  
15 within one of the three subdivisions established in Rule 23(b)  
16 before it may proceed as a class action. Eisen v. Carlisle &  
17 Jacquelin, 417 U.S. 156, 163 (1974). Rule 23(a) provides:

18 "(a) Prerequisites to a Class Action. One  
19 or more members of a class may sue or be  
20 sued as representative parties on behalf of  
21 all only if (1) the class is so numerous  
22 that joinder of all members is  
23 impracticable, (2) there are questions o f  
24 law or fact common to the class, (3) the  
25 claims or defenses of the representative  
26 parties are typical of the claims or  
27 defenses of the class, and (4) the  
28 representative parties will fairly and  
adequately protect the interests of the  
class."

25 Before ordering that a lawsuit may proceed as a class  
26 action, the trial court must rigorously analyze whether the  
27 prerequisites of Rule 23 have been met. General Telephone Co. of  
28 the Southwest v. Falcon, 102 S.Ct. 2364, 2372 (1982). The class

1 plaintiff bears the burden of establishing that the action may be  
2 maintained as a class action. In re Northern District of  
3 California, Dalkon Shield IUD Products Liability Litigation, 693  
4 F.2d 847, 854 (9th Cir. 1982); Doninger v. Pacific Northwest  
5 Bell, Inc., 564 F.2d 1304, 1312 (9th Cir. 1977); Harriss v. Pan  
6 American World Airways, Inc., 74 F.R.D. 24, 36 (N.D. Cal. 1977).  
7 Thus, the failure of plaintiffs to carry their burden as to any  
8 one of the requirements of Rule 23 precludes the maintenance of  
9 the lawsuit as a class action. Rutledge v. Electric Hose &  
10 Rubber Co., 511 F.2d 668, 673 (9th Cir. 1975).

11           Having considered the papers and oral argument, I  
12 conclude that the class cannot be determined at this time. Prior  
13 to argument I issued a Tentative Ruling which raised a number of  
14 concerns, including adequacy of representation, commonality and  
15 typicality. Further briefing was requested as to the former. I  
16 am persuaded first, that the DGA may not serve as a class  
17 representative and second, that counsel, having been an attorney  
18 for the DGA in connection with matters which are at issue in this  
19 action, cannot also represent the plaintiff class. Although  
20 waiver of a conflict could be obtained from the named plaintiffs  
21 individually, no effective mechanism exists for doing so from the  
22 class and no alternative, such as creation of a subclass  
23 coextensive with the principal class to prosecute claims against  
24 the DGA, would sufficiently erase the taint of conflict. With  
25 respect to the latter requirements, after argument I am convinced  
26 that neither an evidentiary hearing nor notice would facilitate  
27 the class determination but would simply increase costs  
28 unnecessarily if interposed at this point. Accordingly,

1 recognizing that no class determination is final until judgment  
2 is rendered, I shall rule on the record adduced and deny the  
3 plaintiffs' motion.

4 1. Numerosity.

5 Defendants do not oppose class certification on the  
6 basis of plaintiffs' failure to meet the numerosity requirement.  
7 In any event, this element is best analyzed after the other  
8 requirements have been applied so that "the appropriate  
9 parameters and size of the membership of the resulting class" can  
10 be determined. Harriss, 74 F.R.D. at 39.

11 2. Common Questions of Law or Fact.

12 Rule 23(a)(2) requires that "there are questions of law  
13 or fact common to the class." To establish commonality, the  
14 plaintiff must present significant evidence from which it may be  
15 inferred that there is "an identifiable pattern or practice  
16 affecting a definable class in common ways." Stastny v. Southern  
17 Bell Telephone & Telegraph Co., 628 F.2d 267, 277 (4th Cir.  
18 1980). In an action alleging employment discrimination, the  
19 relevant considerations in determining the existence of  
20 commonality are as follows:

21 (i) whether the nature of the unlawful employment  
22 practice charged is one that genuinely has a class-wide impact;

23 (ii) the degree of uniformity or diversity of the  
24 relevant employment practices of the employer. Appropriate  
25 factors to take into account include: degree of decentralization  
26 of administration, size of the work force, number of plants and  
27 installations involved, extent of diversity of employment  
28 conditions, occupations and work activities and degree of

1 geographic dispersion of the employees;

2 (iii) the degree of uniformity or diversity of the  
3 membership of the class in terms of the likelihood that the  
4 members' treatment will involve common questions;

5 (iv) the nature of the employer's management  
6 organization as it relates to the degree of centralization and  
7 uniformity of relevant employment and personnel policies and  
8 practices; and

9 (v) the length of time encompassed by the  
10 allegations and the degree of probability that similar conditions  
11 prevailed throughout the period. Harris, 74 F.R.D. at 41.

12 Consideration of these factors in light of the evidence  
13 submitted by plaintiffs and defendants leads me to conclude at  
14 this time that plaintiffs have not carried their burden of  
15 establishing the existence of common questions of law or fact.

16 In the motion picture industry, hiring decisions for  
17 DGA-covered positions are made in a decentralized manner. Hiring  
18 decisions are vested in numerous individuals who act  
19 independently of each other. For each production, the  
20 individuals responsible for the hiring process will vary.  
21 Independent or outside producers will often have a significant  
22 degree of influence over the decision. Moreover, highly  
23 subjective criteria are utilized to select the individuals to  
24 staff the production. Typically, personnel responsible for  
25 filling the DGA-covered positions will look for prior experience  
26 in the type of production planned, technical competence, an  
27 ability to work effectively with the other members of the staff  
28 and specific personality traits.

1           At Columbia, theatrical motion pictures are staffed on  
2 a project by project basis which varies according to the motion  
3 picture under production. Typically, several individuals will  
4 consult in the decision to fill any one position and different  
5 individuals will be involved in each project. Occasionally, a  
6 project will be offered to Columbia with the director already  
7 selected. In that case, Columbia will either produce the motion  
8 picture with the director as designated or decline the offer.  
9 (Schrager Decl., ¶ 6.) If Columbia decides to produce the  
10 picture without a director already chosen, the director will be  
11 selected according to the consensus of Columbia executives and  
12 other individuals involved in the project such as the producers,  
13 actors or writers. (Schrager Decl., ¶ 7.)

14           Columbia usually makes the initial recommendation for  
15 unit production managers subject to the acceptance of the  
16 producer and the director. However, Columbia will often accede  
17 to the wishes of the director or producer if they have a  
18 particular unit production manager in mind at the time Columbia  
19 accepts the project. (Schrager Decl., ¶ 8.) Selection of the  
20 unit production manager is strongly influenced by the particular  
21 demands of the production such as foreign locations, special  
22 effects and action shots. Under Section 7-204 of the Basic  
23 Agreement, the director has the right to select the first  
24 assistant director. As is the industry custom, the first  
25 assistant director will select the second assistant director with  
26 recommendations from the director, unit production manager and a  
27 Columbia executive. (Schrager Decl., ¶¶ 10, 11.)

28           Selection of DGA-covered personnel in Columbia's

1 television subsidiary exhibits many of the same characteristics  
2 seen in the theatrical film division. The President of Columbia  
3 Pictures Television, Inc., Barbara Corday, states: "Hiring  
4 decisions are made on a consensus basis by different groups of  
5 individuals acting independently of each other, although on  
6 occasion some of the individuals in each group may be the same.  
7 . . . [D]ecisions regarding the hiring for a television program  
8 will be made by a consensus process including, depending on the  
9 job category, the producer or producers, the network broadcasting  
10 the program, the director, the first assistant director, the unit  
11 production manager, and one or more Columbia executives  
12 associated with that program. The combination of individuals  
13 involved in this process will change from program to program and,  
14 within each program, from job category to job category." (Corday  
15 Decl., ¶ 8.) In 1984, thirty-five different producers worked on  
16 Columbia's ten television productions. (Corday Decl., ¶ 10.)  
17 Columbia's thirteen theatrical motion pictures employed  
18 twenty-six different producers, and thirteen different directors  
19 and first assistant directors. (Schrager Decl., ¶¶ 7, 10, 11.)

20 In television, the hiring process at Columbia varies  
21 according to the type of program such as daytime serial,  
22 television movie, mini-series, episodic drama, situation comedy  
23 and pilot as well as the medium such as film or videotape. For  
24 example, in hiring a director for a filmed or videotaped  
25 television program, the producer will have the direct authority  
26 to make the selection but the television network which will  
27 broadcast the program and Columbia executives will have the right  
28 to approve it. (Corday Decl., ¶ 11.) When selecting the

1 director for a pilot production, mini-series or television movie,  
2 the producer, network and Columbia executive will confer but the  
3 network will tend to have somewhat more input in the decision  
4 than with episodic programs. (Corday Decl., ¶¶ 15-17.)

5 As with theatrical motion pictures, section 7-204 gives  
6 the director the right to select the first assistant director for  
7 the production of a mini-series or television movies. As a  
8 matter of practice, the director will select the first assistant  
9 director for a pilot production. (Corday Decl., ¶ 19.) The same  
10 consensus process between the producer, the director and Columbia  
11 operates in the selection of the second assistant director.  
12 (Corday Decl., ¶ 20.)

13 The decision of whom to hire for unit production  
14 manager for an episodic filmed television program is made by  
15 consensus between the producer and Columbia. (Corday Decl., ¶  
16 12.) In turn, the unit production manager generally selects the  
17 first assistant director for the television program in  
18 consultation with the Columbia production department. (Corday  
19 Decl., ¶ 13.) The first assistant director then may choose the  
20 second assistant director and the first assistant director's  
21 choice is usually honored unless Columbia objects. (Corday  
22 Decl., ¶ 14.)

23 At Warner Brothers, hiring decisions for DGA-covered  
24 jobs are also made on a job-by-job basis which is highly  
25 decentralized and subjective. With respect to theatrical movies  
26 produced at Warner Brothers, the producer generally exercises the  
27 discretion to hire the director. (Gallo Decl., ¶ 17.)  
28 Generally, producers seek to hire directors who have demonstrated



1 their ability to make commercially successful and artistically  
2 satisfying films as well as familiarity with the type of film to  
3 be produced. Section 7-204 gives the director the unfettered  
4 right to select the first assistant director and the director  
5 will usually try to hire persons who have worked for him or her  
6 previously. (Gallo Decl., ¶ 22.) Typically, the first assistant  
7 director has considerable influence over the selection of the  
8 first assistant director although the choice is theoretically  
9 that of the producer. The studio would only rarely deny the  
10 first assistant director his choice of second assistant. (Gallo  
11 Decl., ¶ 23.)

12 In episodic television productions at Warner Brothers,  
13 the idea for the production may originate within Warner Brothers  
14 or by an independent producer who wishes to collaborate with the  
15 studio. In conjunction with a television network, the producer  
16 will compile a list of directors to direct the various episodes  
17 planned. (Credle Decl., ¶ 8.) The directors will be selected  
18 based on their previous success, familiarity with the particular  
19 type of production under consideration and ability to work well  
20 with the members of the staff and cast. (Credle Decl., ¶ 15.)  
21 The producer will then hire a unit production manager who in turn  
22 will often consult with the producer to hire a first assistant  
23 director. (Credle Decl., ¶ 10.) Either the unit production  
24 manager or the first assistant director, or both, will select the  
25 second assistant director. (Credle Decl., ¶ 11.)

26 Thus, at both Columbia and Warner Brothers the hiring  
27 decisions are not made by a single authority but are instead made  
28 in a highly decentralized manner. The individuals who make the

1 hiring decisions rarely do so for several productions and most  
2 decisions are shared among many key individuals. Moreover, the  
3 hiring decision is essentially subjective in nature, especially  
4 where the position requires creative talent. For purposes of  
5 filling DGA-covered positions, hiring decisions at both studios  
6 are not made according to a uniform policy or set of guidelines.  
7 Instead, hiring decisions are made project-by-project by a  
8 variety of persons, only some of whom are employed by the  
9 studios, and who utilize different criteria which varies  
10 depending on the type of project involved. Additionally,  
11 DGA-covered employment at the two studios takes place at a myriad  
12 of different locations and under a variety of conditions. These  
13 factors, coupled with the diversity of the proposed class leads  
14 me to conclude that the existence of common questions of law or  
15 fact has not been demonstrated.

16 The evidence adduced by plaintiff does not compel a  
17 different result. Plaintiffs submit the deposition testimony of  
18 a number of executives employed by defendants for the purpose of  
19 demonstrating the existence of a system of word-of-mouth hiring.  
20 For example, Warner Brothers executive Barry Meyer testified that  
21 with respect to choosing directors for television productions,  
22 executives at the studio usually confer and compile a list of  
23 candidates. (Hunt Decl., 15:17-19.) Meyer stated that there was  
24 no formal application process and that Warner Brothers did not  
25 advertise openings. (Hunt Decl., 17:6.) He also indicated that  
26 candidates were recommended by other executives with whom they  
27 have worked or by their agents. (Hunt Decl., 20:1-8.)

28 Columbia executive William Fischer described the

1 process for hiring a director of a pilot production. To find the  
2 most qualified applicants, he sought to determine who had  
3 previously directed successful pilots. (Hunt Decl., 34:20-22.)  
4 If those identified are not available, he considers the names of  
5 individuals offered by agents or individuals who promote their  
6 own candidacy as well as the recommendations of other producers  
7 or executives. (Hunt Decl., 36:1-12.) Fischer testified that  
8 the recommendations are "word of mouth" and typically from the  
9 executive's "own personal experience." (Hunt Decl., 36:17.) He  
10 also acknowledged that when no one was hired through the  
11 word-of-mouth process, he usually looked to someone already on  
12 the production, such as an associate director or a writer, to  
13 direct the episode. (Hunt Decl., 38:20.)

14 Columbia executive Sheldon Schrager testified that  
15 candidates for unit production manager positions are identified  
16 first by recommendation of the producer, director or writer.  
17 (Hunt Decl., 42:20.) If that process does not yield a candidate,  
18 the producer, director and executive will examine the book  
19 published by the DGA which lists all of its members and their  
20 credits. (Hunt Decl., 43:21.) Schrager testified that he also  
21 keeps his own file of personnel involved in various projects,  
22 refers to the DGA's availability list on a weekly basis and  
23 interviews individuals referred by other producers or directors.  
24 (Hunt Decl., 46:1, 46:9, 47:245, 49:4.)

25 In addition, several of the named plaintiffs testified  
26 that they did not have access to information of job openings or  
27 to the individuals who did the hiring. For example, in response  
28 to the question why he could not obtain employment at Warner

1 Brothers, Luther James testified, "I have never been able to have  
2 any kind of contact that might lead to work there . . . I don't  
3 know people there. And that is the way that people get work."  
4 (Plaintiff's Reply Brief at 19.)

5 The deposition testimony offered by plaintiffs suggests  
6 that there is no systematic mechanism for notifying women and  
7 minority members of the DGA of job openings and that  
8 word-of-mouth recommendation is the predominant method for  
9 identifying potential applicants. However, due to the  
10 decentralization of the industry and the subjective nature of the  
11 hiring process, plaintiffs have not demonstrated that this action  
12 is susceptible to class treatment despite the apparent prevalence  
13 of word-of-mouth notification. See Doninger v. Pacific Northwest  
14 Bell, 564 F.2d 1304, 1311 (9th Cir. 1977); Michigan State  
15 University Faculty Assn. v. Michigan State University, 93 F.R.D.  
16 54 (W.D. Mich. 1981); Seidel v. GMAC, 93 F.R.D. 122, 124 (W.D.  
17 Wash. 1981); Townsel v. University of Alabama, 80 F.R.D. 741, 743  
18 (N.D. Ala. 1978); Jamerson v. University of Alabama, 80 F.R.D.  
19 744, 747 (N.D. Ala. 1978); Lucky v. Board of Regents, 34 F.E.P.  
20 986 (S.D. Fla. 1981); Sanday v. Carnegie-Mellon University, 17  
21 F.E.P. 562 (W.D. Pa. 1976).

22 3. Claims or Defenses Typical of the Class.

23 Rule 23(a)(3) requires that "[t]he claims or defenses  
24 of the representative parties are typical of the claims or  
25 defenses of the class." Under Rule 23(a)(3), the representative  
26 plaintiff must show that he or she "has a claim which affects the  
27 members of the class to an extent that 'the interest of the  
28 representative party . . . [is] coextensive with the interest of

1 the entire class . . ." Harris v. Pan American World Airways,  
2 Inc., 74 F.R.D. 24, 42 (N.D. Cal. 1977). The class  
3 representative "must be part of the class and 'possess the same  
4 interest and suffer the same injury' as the class members." East  
5 Texas Motor Freight System v. Rodriguez, 431 U.S. 395, 405, 97  
6 S.Ct. 1891, 1896 (1977). Thus, finding that the representative's  
7 claims are typical of the class rests on a determination of the  
8 existence of a class with common questions of fact or law.  
9 Harris, 74 F.R.D. at 42. There being no class with common  
10 questions, there is no need to determine if the claims of the  
11 representatives are typical of the purported class.

12 4. Fair and Adequate Protection of the Interests of  
13 the Class.

14 In this case, the fourth requirement of Rule 23(a),  
15 whether the representative parties will fairly and adequately  
16 protect the interests of the class, also presents an obstacle to  
17 class certification. This prerequisite has been called the most  
18 crucial requirement because of the preclusive effect a judgment  
19 will have on the rights of absent members. Hansberry v. Lee, 311  
20 U.S. 32, 41, 61 S.Ct. 115 (1940). There are two prongs to the  
21 requirement of fair and adequate representation. First, the  
22 trial court must be satisfied that the representative party's  
23 attorneys are qualified and able to conduct the litigation.  
24 Second, the named plaintiffs must establish that the suit is not  
25 collusive and that their interests are not antagonistic to those  
26 of the remainder of the class. Jordan v. Los Angeles County, 669  
27 F.2d 1311, 1323 (9th Cir. 1982), vacated 459 U.S. 810, 103 S.Ct.  
28 35, amended 726 F.2d 1366 (9th Cir. 1984); Harris v. Pan American

1 World Airways, Inc., 74 F.R.D. 24, 42 (N.D. Cal. 1977).

2 With respect to the first prong, there is no question  
3 that counsel for the named plaintiffs possess sufficient  
4 qualifications and experience ably to conduct this litigation.

5 It is the second prong -- the absence of conflicting  
6 interests between the named representatives and the class -- that  
7 poses the most serious problem. The DGA is named as  
8 representative of the class composed of women and minority  
9 members. At the same time, defendants have filed counterclaims  
10 against the DGA which assert that it is wholly or partially  
11 responsible for whatever discrimination may exist against women  
12 and minorities as a result of its role as bargaining  
13 representative and acquiescence in discriminatory practices, if  
14 any. Specifically at issue are sections 7-204 and 7-203 of the  
15 Basic Agreement by which the Director of filmed productions has  
16 the right to select the First Assistant Director and the DGA's  
17 acceptance of responsibility for any discriminatory effect of  
18 that provision; the Director's right to consult in the selection  
19 of a Unit Production Manager; the Qualifications List system  
20 proposed by the DGA; the DGA's rejection of an affirmative action  
21 override proposed by the employers; the one director rule set  
22 forth in section 7-207; and the DGA's acquiescence in the  
23 word-of-mouth system.

24 Whether a union will adequately represent a class of  
25 persons is a question of fact to be determined on a case-by-case  
26 basis. Social Services Union, Local 535 v. County of Santa  
27 Clara, 609 F.2d 944, 947 (9th Cir. 1979). In County of Santa  
28 Clara the Court determined that the union would be an adequate

1 class representative on evidence which showed that: (1) a  
2 majority of the union's statewide officers were women; (2) women  
3 comprised between 70 and 80 percent of the local union's members  
4 and 100 percent of its officers; (3) the union consistently  
5 sought equal pay for its female members through its collective  
6 bargaining efforts; (4) the union filed complaints with the Equal  
7 Employment Opportunity Commission over unequal pay scales; (5) no  
8 economic conflicts between male and female members was indicated;  
9 (6) no male union members objected to the union representing the  
10 class; (7) no evidence that male union members would suffer  
11 pecuniary loss if the female members prevailed in the suit was  
12 presented; and (8) a counterclaim had not been filed against the  
13 union.

14 In contrast here: Eighty percent of the DGA's members  
15 are white males; only four percent are minorities and only 15%  
16 are females. (Dila Decl., Exhs. A, B.) Of the ten DGA officers,  
17 two are women and none is a member of a minority group.  
18 (Franklin Depo. at 83.) With the exception of one female, all  
19 eleven members of the DGA's national board are white males.  
20 (Id.) There is no showing that the DGA has consistently sought  
21 equal rights through its collective bargaining efforts. To the  
22 contrary, the defendants' counterclaims raise serious issues  
23 concerning the DGA's role in creating and perpetuating the  
24 allegedly discriminatory system of hiring. As noted in prior  
25 motions for summary judgment, there exist triable issues of fact  
26 whether the DGA, by negotiating the collective bargaining  
27 agreement, has contributed to any discriminatory impact.<sup>1</sup>

28 Furthermore, two separate lawsuits filed in the Central

1 District demonstrate that at least some members of the DGA  
2 perceive conflicting interests. In Breschard v. Directors Guild,  
3 34 F.E.P. 1045 (C.D. Cal. 1984), two white male second assistant  
4 directors alleged reverse discrimination as a result of the DGA's  
5 attempts to induce the production companies to hire more women  
6 and minorities. At the other extreme, in Metoyer v. Franklin,  
7 Directors Guild, et al., CV 85-308 RMT (Gx), a black male  
8 production coordinator recently filed suit against the DGA for  
9 violations of Title VII based on its membership practices.

10 The conflict of interest raised by the DGA's role is  
11 sufficiently concrete and immediate to preclude the DGA's  
12 representation of the class comprised of females and minorities.<sup>2</sup>  
13 Accordingly, the DGA is dismissed as a plaintiff.

14 It is equally clear that the attorneys representing the  
15 individual plaintiffs, the law firm of Hunt & Cochran-Bond, may  
16 not represent both the plaintiffs and the DGA. In view of  
17 counsel's duties to give their undivided loyalties, avoid the  
18 appearance of impropriety and, in a class action, pay scrupulous  
19 attention to the interests of the class, representation of  
20 parties with substantially adverse interests is inappropriate.  
21 Even if both the DGA and the class plaintiffs consented to the  
22 representation by Hunt & Cochran-Bond, it cannot reasonably be  
23 said that "the representation will not be adversely affected" and  
24 thus the law firm may not represent both clients. ABA Model Rule  
25 of Professional Conduct 1.7; see Chateau de Ville Productions v.  
26 Tams-Witmark Music Library, Inc., 474 F.Supp. 223, 226 (S.D.N.Y.  
27 1979); Unified Sewerage Agency v. Jelco, Inc., 646 F.2d 1339,  
28 1345 (9th Cir. 1981); Klemm v. Superior Court, 75 Cal.App.3d 893,



1 898, 142 Cal.Rptr. 509 (1977); IBM Corp. v. Levin, 579 F.2d 271,  
2 283 (3d Cir. 1978); Cinema 5 Ltd. v. Cinerama, 528 F.2d 1384,  
3 1387 (2d Cir. 1976); Sapienza v. New York News, 481 F.Supp. 676,  
4 679 (S.D.N.Y. 1979); Government of India v. Cook Industries,  
5 Inc., 422 F.Supp. 1057 (S.D.N.Y. 1976).

6 In their supplemental memoranda, plaintiffs' attorneys  
7 indicate their desire to continue representation of the plaintiff  
8 class, while allowing the DGA to secure new counsel. However the  
9 prior representation by Hunt & Cochran-Bond of both the class  
10 plaintiffs and the DGA implicates a number of issues of  
11 professional responsibility.<sup>3</sup> Specifically these issues include  
12 (a) representation adverse to a former client, ABA Model Rule of  
13 Professional Conduct 1.9; (b) receiving compensation from one  
14 other than the client, Model Rule 1.8(f); and (c) lawyer as a  
15 witness, Model Rule 3.7.

16 a. Representation adverse to a former client. Model  
17 Rule 1.9 provides:

18 "A lawyer who has formerly represented a  
19 client in a matter shall not thereafter:

20 (a) represent another person in the  
21 same or a substantially related matter in  
22 which that person's interests are  
23 materially adverse to the interests of  
24 the former client unless the former  
25 client consents after consultation; or

(b) use information relating to the  
26 representation to the disadvantage of the  
27 former client except as Rule 1.6  
28 [confidentiality] would permit with  
respect to a client or when the  
information has become generally well  
known."

26 There are a wide range of concerns which underlie the  
27 prohibition against representing a client whose interests are  
28 adverse to a former client. A lawyer's duty to a client

1 continues past the termination of the lawyer-client relationship  
2 and adverse representation potentially violates the attorney's  
3 duty of undivided loyalty. Representation against a former  
4 client also presents a risk that confidential information may be  
5 used to the detriment of the former client. Trone v. Smith, 621  
6 F.2d 994, 998-99 (9th Cir. 1980). Finally, the proscription  
7 against representing another person against a former client is  
8 based on fundamental fairness to the client and maintaining the  
9 integrity of the bar and judicial system by avoiding the  
10 appearance of impropriety. Gas-A-Tron of Arizona v. Union Oil  
11 Co., 534 F.2d 1322, 1325 (9th Cir. 1976); Spragins v. Huber Farm  
12 Service Inc., 542 F.Supp 166 (D. Miss. 1982). In this regard,  
13 the court must balance the client's right to choose his own  
14 counsel against its obligation to "safeguard the integrity of the  
15 judicial process in the eyes of the public." Unified Sewerage  
16 Agency v. Jelco, Inc., 646 F.2d 1339, 1349-50 (9th Cir. 1981);  
17 see also IBM Corp. v. Levin, 579 F.2d 271 (3d Cir. 1978).

18 All of these concerns operate here. In their papers  
19 and at oral argument, Hunt & Cochran-Bond has asserted the  
20 position that the defendants' counterclaims are without merit and  
21 that the DGA is not responsible for any discrimination which may  
22 exist in the television or motion picture industry. At the same  
23 time, by virtue of its representation of the DGA the law firm has  
24 had access to confidential information which may disadvantage the  
25 DGA in this litigation. Additionally, Mr. Hunt was apparently  
26 involved in negotiations on behalf of the DGA which led to the  
27 signing of the 1981 collective bargaining agreement and he would  
28 thus be privy to confidential information concerning those

1 negotiations.

2 Even where, as here, the former client's interests are  
3 adverse to the present client's and the two are involved in the  
4 same matter, Rule 1.9(a) provides that an attorney may continue  
5 his representation if the former client consents after  
6 consultation. In re Yarn Processing Patent Validity Litigation,  
7 530 F.2d 83, 89 (5th Cir. 1976); Dodson v. Floyd, 529 F.Supp.  
8 1056, 1064 (N.D. Ga. 1981); Koehring Co. v. Manitowoc Co., Inc.,  
9 418 F.Supp. 1133, 1138 (E.D. Wis. 1976); Black v. State of  
10 Missouri, 492 F.Supp. 848, 865 (W.D. Mo. 1980). To this end,  
11 Hunt & Cochran-Bond submit the declaration of the DGA's President  
12 Michael Franklin who states that "the DGA has no objection to  
13 attorneys Hunt and Cochran-Bond continuing to represent the  
14 interests of the individual plaintiffs and the putative class."

15 Whether Hunt & Cochran-Bond may continue representing  
16 the named plaintiffs is measured by the standard applied to  
17 representation of present clients with adverse interests.  
18 Unified Sewerage Agency, 646 F.2d at 1345 n.6. Disciplinary Rule  
19 5-105(C) allows a lawyer to represent multiple clients if it is  
20 obvious that the attorney can adequately represent the interest  
21 of each client and if each consents to the representation after  
22 full disclosure.<sup>4</sup> In this case, it is conceivable that full  
23 disclosure could be made, and consent could be obtained, from the  
24 named plaintiffs individually.

25 b. Receiving compensation from one other than the  
26 client. Model Rule 1.8(f) provides that "[A] lawyer shall not  
27 accept compensation for representing a client from one other than  
28 the client unless: (1) the client consents after consultation;

1 (2) there is no interference with the lawyer's independence of  
2 professional judgment or with the client-lawyer relationship; and  
3 (3) information relating to representation of a client is  
4 protected as required by Rule 1.6." Hunt & Cochran-Bond has  
5 declared that it received compensation from the DGA for services  
6 rendered in this case. There is nothing before the Court which  
7 suggests that counsel's professional judgment will be impaired or  
8 that confidential information will be revealed in violation of  
9 Rule 1.6. Thus, if the law firm discloses the fact that  
10 compensation has been or will be provided by the DGA and the  
11 individual plaintiffs approve, representation of the plaintiffs  
12 by Hunt & Cochran-Bond would not be inappropriate.

13 c. Lawyer as a witness. Defendants assert that  
14 Mr. Hunt, who participated in the negotiations leading to the  
15 signing of the 1981 collective bargaining agreement, must be  
16 disqualified because he may be called to testify at trial. Model  
17 Rule 3.7 provides in pertinent part: "(a) A lawyer shall not act  
18 as advocate at a trial in which the lawyer is likely to be a  
19 necessary witness except where: (1) the testimony relates to an  
20 uncontested issue; (2) the testimony relates to the nature and  
21 value of legal services rendered in the case; and (3)  
22 disqualification of the lawyer would work substantial hardship on  
23 the client." The rule seeks to avoid the appearance of  
24 impropriety, protect the opposing party from prejudice, and guard  
25 the integrity of the attorney's advocacy by preserving the  
26 distinction between advocacy and testimony. MacArthur v. Bank of  
27 New York, 524 F.Supp. 1205, 1208 (S.D.N.Y. 1981). Under the  
28 Model Rules, an attorney must be disqualified only if counsel is

1 likely to be a necessary witness. So long as Mr. Hunt's role in  
2 the collective bargaining process and the possibility of his  
3 being called as a witness -- together with the probability of his  
4 being disqualified as trial counsel should that possibility  
5 materialize -- is disclosed, there no reason for his  
6 disqualification at this time. Thus, Hunt & Cochran-Bond may  
7 continue to represent the named plaintiffs if the firm receives  
8 informed consent both from them and from the DGA.

9           However, in a class action the court has a special  
10 obligation to assure representation that is unfettered by even  
11 the appearance of divided loyalty. See Mandujano v. Basic  
12 Vegetable Products, Inc., 541 F.2d 832 (9th Cir. 1976). Because  
13 of the DGA's dismissal as a class representative but its  
14 continued presence as a counterclaim defendant, the dual capacity  
15 in which plaintiffs' counsel were cast makes it impossible to  
16 wipe the slate that clean.

17           In its supplemental brief, Hunt & Cochran-Bond made two  
18 proposals to remedy any problems raised by these ethical  
19 considerations: first, a separate subclass was to be formed and  
20 represented by separate counsel to prosecute the suit against the  
21 DGA; second, notice was to be provided to the class members  
22 informing them of the possible conflicts and allowing the  
23 individual class members to give their consent to Hunt &  
24 Cochran-Bond's representation. While possibly explicable to, and  
25 waivable by an individual acting solely in his own interest, I am  
26 not persuaded that any form of notice could adequately explain --  
27 or eliminate -- the taint of conflict. That being the case, it  
28 cannot knowingly or intelligently be waived by members of the

1 class. Nor would creation of a subclass, cumbersome under the  
2 best of circumstances, be a sensible solution. The subclass  
3 proposed would be coextensive with the main class and would exist  
4 solely for the purpose of hiring new counsel, considering DGA's  
5 complicity, and prosecuting claims against the DGA. The only net  
6 gain from such a procedure would be preserving Hunt &  
7 Cochran-Bond's role as counsel for the class; in this case, that  
8 appears contrived (since their historic client has been the DGA)  
9 and unnecessary for assuring their continued input as that could  
10 be accomplished either by their representing the DGA or appearing  
11 as amicus.

12 Accordingly, IT IS HEREBY ORDERED that

- 13 1. Plaintiffs' motion to certify the class is denied;
- 14 2. The DGA is dismissed as a class representative;
- 15 3. The law firm of Hunt & Cochran-Bond may continue  
16 their representation of the named plaintiffs in accordance with  
17 the requirements for client consent set forth above; and
- 18 4. A further status conference in this case shall be  
19 held September 20, 1985 at 8:30 a.m.

20 DATED: August 29, 1985.

21  
22  
23 

24 Pamela Ann Rymer  
25 United States District Judge  
26  
27  
28

1  
2 FOOTNOTES

3 1/ DGA's assertion that it has no conflict with the  
4 interests of women and minorities, but instead has an interest  
5 congruent with such a class to establish that the defendants are  
6 responsible for their underemployment, is not convincing. To  
7 accept this position would leave the DGA in control of the  
8 classes' suit and the defendants as the parties prosecuting the  
9 claims of illegal discrimination against the DGA. The result  
10 would be to delegate the responsibility for fully vindicating the  
11 rights of women and minorities to someone other than the class  
12 itself.

13 2/ With the exception of one, every case which has  
14 considered union representation of a class in the face of a  
15 counterclaim alleging union liability has denied class  
16 certification. See Lynch v. Sperry Rand Corp., 62 F.R.D. 78  
17 (S.D.N.Y. 1970); IBEW, Local 805 v. Westinghouse Electric Corp.,  
18 25 FEP 1093, 1095 (D. Md. 1979); Power Division Ass'n v. NOPSI,  
19 14 FEP 257, 258 (E.D. La. 1975); CWA v. New York Telephone, 8 FEB  
20 509, 5152-13 (S.D.N.Y. 1974); IUE v. Westinghouse Electric Corp.,  
21 25 FRServ2d 126, 128 (D.W.Va. 1977); Johnson v. Vancouver Plywood  
22 Co., Inc., 21 FRServ2d 7807, 708 (W.D. La. 1976); but see  
23 International Woodworkers v. Chesapeake Bay Plywood Corp., 659  
24 F.2d 1259, 1269 (4th Cir. 1981) (counterclaim alleging breach of  
25 the collective bargaining agreement for the union's failure to  
26 submit the dispute to the grievance procedure did not create the  
27 kind of concrete conflict that would prevent adequate  
28 representation); see also Maguire v. TWA, Inc., 55 F.R.D. 48,

1  
2 49-50 (S.D.N.Y. 1972) (union having separate counsel obviates any  
3 conflict of interest).

4 3/ The Model Rules of Professional Conduct, adopted by  
5 the House of Delegates of the American Bar Association in August,  
6 1983, are applied by this Court when determining whether counsel  
7 must be disqualified. Securities Investor Protection Corp. v.  
8 Vigman, 587 F.Supp. 1358, 1362-63 (C.D. Cal. 1984); Paul E.  
9 Iacono Structural Engineering, Inc. v. Humphrey, 722 F.2d 435,  
10 439-40 n.6 (9th Cir. 1983).

11 4/ Disciplinary Rule 5-105, part of the ABA Model Code  
12 of Professional Responsibility, was replaced in 1983 by Model  
13 Rule of Professional Conduct 1.7 which provides:

14 "(a) A lawyer shall not represent a  
15 client if the representation of that  
16 client will be directly adverse to  
17 another client, unless:

18 (1) the lawyer reasonably believes  
19 the representation will not adversely  
20 affect the relationship with the other  
21 client; and

22 (2) each client consents after  
23 consultation.

24 (b) A lawyer shall not represent a  
25 client if the representation of that  
26 client may be materially limited by the  
27 lawyer's responsibilities to another  
28 client or to a third person, or by the



1  
2 lawyer's own interests, unless:

3 (1) the lawyer reasonably believes  
4 the representation will not be  
5 adversely affected; and

6 (2) the client consents after  
7 consultation. When representation of  
8 multiple clients in a single matter is  
9 undertaken, the consultation shall  
10 include explanation of the implications  
11 of the common representation and the  
12 advantages and risks involved."

13 5/ Model Rule 1.6(a) provides in pertinent part:

14 "(a) A lawyer shall not reveal  
15 information relating to representation  
16 of a client unless the client consents  
17 after consultation, except for  
18 disclosures that are impliedly  
19 authorized in order to carry out the  
20 representation . . ."